MINUTES OF ACTION OF THE BOARD OF DIRECTORS GRANBY SANITATION DISTRICT

Acting by and through its Wastewater Activity Enterprise September 8, 2021

The regular meeting of the Board of Directors of the Granby Sanitation District was duly called to order at the Granby Sanitation District Treatment Plant on Wednesday, September 8, 2021, at 7:10 p.m. by Secretary, Casey Farrell. Present were Board members Casey Farrell, Kelly Griesch and Nancy Stuart. The absence of Wayne Kerber and Debra Brynoff was excused by the Board. Also in attendance were District Administrator, Tammy Granger; Operations Superintendent, Hopper Becker and the District's attorney Rod McGowan. John Enochs of Diamondback Engineering appeared by Zoom (ID 869 9986 0551).

John Enochs introduced a new site plan with the revisions to the solids handling project based upon the discussions held at the August board meeting. In the new site plan, the composting vessels and screening shed would be demolished and the two digester tanks placed in that location with the solids handling equipment being house in a structure built upon the digester tanks. Two tanks rather than three are proposed with their size being reduced by 30%. In addition, the depth of the tanks has been raised 11 feet which puts them 9 feet underground rather than 20 feet. These revisions could reduce dewatering and shoring costs during construction. Additionally, the foundation specs will be reduced due to the tanks being raised above the water table and savings will be recognized due to the reduced aeration equipment and blower needs. John proposed issuing a conditional award to Hydro Construction, the lowest bidder. The award would be conditioned upon the District and Contractor participating in value engineering and agreeing on a design and associated project cost that is acceptable to the District. It would be anticipated that Hydro would propose a fee for their value engineering participation. At 60% design Hydro would submit a Guaranteed Maximum Price and, if acceptable, the parties could enter into a Construction Manager At-Risk (CMAR) contract, possibly by January, 2022.

Once the redesign is completed it would need to be submitted to CDPHE for approval and site application amendment. John stated he would follow-up with Grand County regarding the status of the District's application for amendment of the 1041 permit.

Casey Farrell asked about the options to proceed. Rod McGowan replied that there are two options for construction contracts:

- 1.) Design, bid and award the bid, which is where the District is presently, or
- 2.) Utilize the Integrated Project Delivery (IPD) process where the District advertises for Requests for Proposals and awards a contract for the design, construction, alteration,

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operation, repair, improvement, demolition, maintenance or any combination of these services to the contractor that provides the best value.

Considerable discussion was held about the District's desire to have the project constructed at the best value (quality of the project and meeting the District's needs combined with obtaining the lowest responsible cost), fairness to bidders and transparency to constituents. John stated the desire to begin construction in the spring of 2022 to avoid winter construction surcharges and provide for supply acquisition. Hopper stated that he thought solids handling operations could work around this timeframe. John stated he had not heard from the two high bidders and he suspected that they knew that their bids were too high to be considered.

Casey Farrell stated that he did not believe the Board was ready to issue an award of bid at this time. Kelly Griesch asked if the bids could be rejected and the District move forward with an Integrated Project Delivery process. John advised that they would need to design a new package for the IPD-Request for Proposals and some delay may be experienced. Casey asked how much would it cost to get to the point of obtaining a Guaranteed Maximum Price (GMP). John estimated \$100-150,000.00 for redesign, which is necessary due to the aforementioned revisions.

Tammy Granger advised that she doesn't expect that the District's finances would change much between now and 60% design since plant investment fee sales should decrease significantly during the fall and winter and asked what happens if the GMP comes in at an unacceptable cost. John responded that the project would be shelved until financing is available. Hopper stated that the project cannot be delayed too long as solids handling capabilities need to be improved.

Kelly Griesch asked about an estimated timeline to proceed with the IPD-CMAR process. John believes construction could start next spring and the project could be completed by the end of 2022.

Nancy Stuart moved to reject all the bids received on August 5, 2021 and direct Diamondback Engineering to move forward with an Integrated Project Delivery-CMAR by publishing a notice seeking Requests for Proposals and generating a matrix for Construction Manager At-Risk (CMAR) selection. The motion was seconded by Kelly Griesch and unanimously approved. It is anticipated that upon selection of a CMAR, a task order for design services would be submitted and value engineering and design would commence. At 60% design the CMAR would submit a Guarantee Maximum Price for consideration by the Board. If acceptable, a Construction Manager At-Risk contract would be sought.

Next, discussion regarding the FKC Co., Ltd. performance bond status was discussed. It was noted that FKC is responsible for equipment installation and O & M manuals and it was agreed that FKC Co., Ltd. is still under obligation of the contract.

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The minutes from the regular meeting held on August 11, 2021 were considered. Nancy Stuart moved to approve the minutes as presented. The motion was seconded by Kelly Griesch and unanimously approved.

Next, the bills listing and financial reports were reviewed and discussed. Kelly Griesch moved to pay the bills and approve the financial reports. Nancy Stuart seconded and the motion was unanimously approved.

The delinquency report was reviewed. Nancy Stuart moved to authorize staff to proceed with collection and disconnection proceedings on delinquent accounts. The motion was seconded by Kelly Griesch and unanimously approved.

Hopper Becker presented his written report and discussed the following:

- -Flows have decreased and operations are down to utilizing one train. The reduced flows have allowed for composting to resume.
- -The DMR/QA study has been submitted and results are expected by the end of the month.
- -A letter to CDPHE regarding the District's in-line temperature monitoring process will be submitted to meet the first benchmark of the new discharge permit.
- -Effluent temperatures are 1.5-2 degrees warmer than in the past. It is likely that a cooling tower may need to be added to the District's treatment process in the future.
- -Smith Creek Crossing has applied for building permits to set houses in Phase 2. Before the District will process permit applications, the sewer mains in Phase 2 will need to be cleaned and inspected and accepted for use by the District. Hopper wants all work that may disrupt the sewer mains to be completed before cleaning and video inspection is conducted. ESCO expects it to be approximately 30 days before they are ready.
- -River Run Ranch subcontractors are living in RVs at the maintenance building site and he suspects that they are using the maintenance/cart barn as a comfort station. The Board advised him to monitor the situation.
- -The new laborer is working well.
- -Hopper presented a quote for a new Flygt mixer from Water Technology Group for \$11,651.00. This expenditure was included in the 2021 budget and the Board authorized the purchase.

Tammy Granger gave the Administrative Report as written. She distributed a copy of a climate change study prepared for Summit County.

In the Attorney's report Rod McGowan advised the Board that Kent Whitmer had a prior commitment scheduled and was unable to attend tonight's meeting. Rod stated that he will continue as a consultant to Kent for twelve months with his fee included in Kent's. Nancy Stuart moved to approve the Engagement Letter with The Whitmer Law Firm, LLC. Kelly Griesch

seconded and the motion was unanimously approved. Rod wished the District well in its future endeavors.

There being no further business to come before the Board it was duly moved by Kelly Griesch, seconded by Nancy Stuart and unanimously adopted that the meeting stand adjourned at 8:20 p.m.

Casey Farrell, Secretary